

ARCHULETA COUNTY
Community Development Action Plan 2009

ARCHULETA - COMMUNITY DEVELOPMENT ACTION PLAN 2009

Project	Rank	Primary Partners/ Agencies	Resources	Expected Outcomes & Actions
<p>1. PUBLIC INFRASTRUCTURE: Expand Pagosa Area Water & Sanitation District (P.A.W.S.D) Raw Water Supply, Treatment and Distribution Capacity</p>	High	<ul style="list-style-type: none"> • Pagosa Area Water & Sanitation District (P.A.W.S.D) • Southwestern Water Conservation District • San Juan Water Conservancy District • Army Corp of Engineers • Colorado Water Conservation Board 	<ul style="list-style-type: none"> • Bonds • User Fees • Impact Fees • P.A.W.S.D fees • San Juan Water Conservation District • Property taxes • Grants • Loans 	<ul style="list-style-type: none"> • Expanded raw water storage capacity. • Increase water treatment capacity. • Develop resources needed to meet anticipated 5-30 year growth and 50+ year supply. • Reevaluate impact fees.
<p>2. Public Infrastructure: Expand Sanitary Sewer Plant Capacity</p>	High	<ul style="list-style-type: none"> • Pagosa Springs Sanitation General Improvement District • Pagosa Springs • Pagosa Area Water & Sanitation District 	<ul style="list-style-type: none"> • Tap Fees • User Fees • Grants • Loans 	<ul style="list-style-type: none"> • Provide service to existing and future developments in and adjacent to the district boundaries by increasing treatment plant capacity and extending sewer lines. • Eliminate current Highlands area wastewater treatment facility, increasing Vista WWTP capacity, and extending and enlarging sewer lines. • Replace aging water and waste water distribution and collection lines.
<p>3. Public Infrastructure: Expand Landfill & Recycling Program</p>	High	<ul style="list-style-type: none"> • Archuleta County • Pagosa Springs • L & M Disposal • Waste Management • At Your Disposal • G & I Sanitation • Southwest Organization for Sustainability (SOS) • Citizen's Recycling Advisory Council (CRAC) 	<ul style="list-style-type: none"> • County • Pagosa Springs • Waste Disposal • Service Providers • USDA • Solid Waste Management Grants • SOS 	<ul style="list-style-type: none"> • Plan for extending the landfill life. • Plan for a building at the recycling center, along with/purchase of a baler. • Improve service through several in-Pagosa Springs recycling drop-off sites. • Improvements and additions to new transfer stations. • Increased recycling in community. • Start up composting facility for MSW and biosolids (currently in feasibility study).

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4. Public Infrastructure: Implement County-Wide Water Plan	Med	<ul style="list-style-type: none"> • County • Pagosa Springs • P.A.W.S.D • SW Water Conservation District • Metro Districts • Home Owners Assoc. 	<ul style="list-style-type: none"> • County • Pagosa Springs • P.A.W.S.D • SW Water Conservation District 	<ul style="list-style-type: none"> • Ensure that there is enough water to support infrastructure during drought cycle. • Partner with IBCC Project for San Juan Basin and assist with implementation.
5. Transportation: Public Transit Services Improvements	Med	<ul style="list-style-type: none"> • County • CDOT • Region 9 EDD • Pagosa Springs • Transit Advisory Board • SW Transportation Commission 	<ul style="list-style-type: none"> • Federal Grants • CDOT • Private Donations 	<ul style="list-style-type: none"> • Build/convert covered storage facility for buses. • A public transit service that adequately serves the needs of the region • Provide covered benches at all bus stops through donations. • Utilize regional transit feasibility study in future planning.
6. Transportation: Highway 160 Access Management Plan	High	<ul style="list-style-type: none"> • CDOT • Pagosa Springs • County • SW Regional Transportation Planning Commission 	<ul style="list-style-type: none"> • State funding • CDOT • Impact Fees • Developers 	<ul style="list-style-type: none"> • Road improvements, access, turnouts, frontage roads, and signalization plan for along US Hwy 160 in populated areas from north Pagosa Springs to Vista Blvd, Aspen Springs, and San Juan River Resort, etc. • A highway system that can safely and efficiently support the Region's growing population and highway traffic. • Adoption of CDOT, Pagosa Springs, County Access Control Plan.

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<p>7. Transportation: Highway 160 4-Lane Widening and Signalization Improvements</p>	High	<ul style="list-style-type: none"> • Pagosa Springs • County • CDOT 	<ul style="list-style-type: none"> • Pagosa Springs • County • CDOT • Private Development 	<ul style="list-style-type: none"> • The Pagosa Springs and County will work with CDOT to implement a widening of Hwy 160 through Pagosa Springs and populated areas of the county to serve the transportation demands for the next 15 to 20 years. • Improved safety and capacity, separation of pedestrian/bicycle traffic from highway traffic, from N/S Pagosa Blvd. to 8th Street, Aspen Springs, and San Juan River Resort, etc. • Implementation of Master Trails Plan.
<p>8. Transportation: Explore Highway 160 Alternative Routes.</p>	High	<ul style="list-style-type: none"> • Pagosa Springs • County • CDOT • Private Developers • Metro Districts • Division of Wildlife 	<ul style="list-style-type: none"> • Pagosa Springs • County • CDOT • Grants 	<ul style="list-style-type: none"> • Identify conceptual east-west connector routes and the need for a Highway 160 bypass. • Reserve right-of-way and ensure that future east-west connector routes are not precluded by development approvals that block potential routes. • Given the long lead time for this project, the Pagosa Springs will initiate discussions now so that the Bypass efforts can proceed at a reasonable pace. • Identify route and construct multi-modal path to service all areas of Pagosa Springs, especially commercial corridor and adjacent residential developments.

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<p>9. Transportation: Archuleta County Airport Five Year Capital Improvement Plan</p>	Med	<ul style="list-style-type: none"> • Airport Advisory Commission • County • Pagosa Springs • Archuleta Economic Development Assoc. • State of Colorado • CDOT • FAA 	<ul style="list-style-type: none"> • Federal Aviation Administration Funding • CDOT • Other State/Federal Sources • County • Pagosa Springs 	<ul style="list-style-type: none"> • Facility capable of meeting existing and future airport services demands. • Increase aviation safety through infrastructure improvements and additions. • Stimulate commercial and private development. • Capital Improvement Plan (CIP) includes: Aircraft parking ramp resurfacing (\$350K); Pavement Maintenance; fog-sealing (\$150K); Taxiway Phase II, installing 5000ft (\$7.2M).
<p>10. Transportation: Area-wide Road Impact Fees</p>	Med	<ul style="list-style-type: none"> • Pagosa Springs • County • CDOT 	<ul style="list-style-type: none"> • Impact Fees 	<ul style="list-style-type: none"> • Increase funding for requisite Pagosa Springs and county road improvements (Waiting for county approval on adopted regional road impact fees based on joint fee study).
<p>11. Telecommunications: Development & Expansion of Telecommunication Services in County</p>	High	<ul style="list-style-type: none"> • Telecommunications providers • State of Colorado • U.S. Forest Service & BLM • Region 9 EDD • Rural Electric Cooperatives • County • Search and Rescue • Pagosa Springs • Southern Ute Tribe 	<ul style="list-style-type: none"> • USDA • FCC • County • Pagosa Springs • Southern Ute Tribe • Telecommunications Providers 	<ul style="list-style-type: none"> • Provide service in rural areas by exploring increased land line and cellular service coverage with safety in mind as the priority for the highest need. • Develop redundant broadband telecommunications. • Enhance on-line services offered by the county through county website. • Explore increased cellular service coverage areas. • Expand Fiber to Cloman area.

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12. Telecommunications: Improve 911 Emergency Service, Land Line and Cellular service	Med	<ul style="list-style-type: none"> • County • Pagosa Fire Protection District • Alltel • Verizon • CenturyTel • Upper San Juan Health Services District • Pagosa Springs • Southern Ute Tribe 	<ul style="list-style-type: none"> • County • Emergency service providers • Telecommunications providers • FCC 	<ul style="list-style-type: none"> • Refine 911 emergency service response zones • Enhance addressing database with improved mapping of home, driveway and critical structure locations. • Modernize 911 services to better support cellular and VIOP calls. • Reverse 911 System.
13. SERVICES: Childcare: Work to Expand the Quality and Availability of Early Childcare and Education	High	<ul style="list-style-type: none"> • County • Licensed Childcare Providers & Centers • School Districts • Tri-county Head Start Program • Pagosa Springs • State Dept. of Human Services 	<ul style="list-style-type: none"> • Colorado Division of Child Care • Colorado Dept of Education • Community Development Block Grants (CDBG) • State & federal grants • Private Foundations • USDA 	<ul style="list-style-type: none"> • Increase quality and public/private partnerships of area early childhood education programs. • Increase pool of qualified child care providers • Help fund non-traditional childcare services and increase slots for childcare during non-traditional hours. • Meet community demands for childcare. • Complete construction of new Seeds of Learning Childcare facility. • Expand preschool enrollment for toddlers and preschoolers.
14. Education and Culture: Fund a Community Special Event Coordinator	Low	<ul style="list-style-type: none"> • Pagosa Springs • County • Pagosa Chamber • Tourism Committees • Local Businesses 	<ul style="list-style-type: none"> • Pagosa Springs • County • Lodgers' Tax • Pagosa Chamber • Tourism Committees 	<ul style="list-style-type: none"> • Hire a special events coordinator to provide marketing and coordination of special events. • Serve as a liaison between entities (special events coordinators, Pagosa Springs, County, businesses) and provide improved community calendar, and improved media relations.

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15. Education and Culture: Create a Cultural Plan	High	<ul style="list-style-type: none"> • County • Pagosa Springs • Private Partners • Pagosa Springs Arts Council • Pagosa Springs Arts Alliance 	<ul style="list-style-type: none"> • Pagosa Springs • Public/Private Partnerships • Non-profits • County 	<ul style="list-style-type: none"> • Address needs for culture, arts, and heritage, including art-related functions and activities, performing arts facilities, exploring future facilities and venues, events, festivals, and other cultural activities. • Institute a Cultural Arts Board to be made up of diverse representation within the community and will address a myriad of culture, heritage, arts issues and needs in the community, and work with the private sector.
16. Education and Culture: Expand Higher Education & Career Training Opportunities into Archuleta County	High	<ul style="list-style-type: none"> • County • Pagosa Springs • Private Partners • State of Colorado • Archuleta Economic Development Assoc. • Area higher education entities • Region 9 EDD • Archuleta County Education Center (ACEC) 	<ul style="list-style-type: none"> • Pagosa Springs • County • State of Colorado • Public/Private Partnerships • ACEC 	<ul style="list-style-type: none"> • Support merge of San Juan Technical College and Pueblo Community College • Institute a local college or junior college campus. • Explore feasibility and partnerships for extension/distance course learning. • Implement recommendations for Archuleta County Postsecondary Education Options Task Force Report (2008). • Explore establishing specialized technical training opportunities through the ACEC. • Empower ACEC as focus of postsecondary/higher education and training services/programs. • Secure resources to construct or acquire an expanded ACEC facility. • Explore creation of a tax district to support postsecondary education programming.

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17. Education: Creation of Southwest Colorado Community College	Med	<ul style="list-style-type: none"> • State Legislature • Pueblo Comm. College • Fort Lewis College • San Juan Technical College • Area school districts • Region 9 EDD • Merger Steering Committee 	<ul style="list-style-type: none"> • State funding • Pueblo Comm. College • San Juan Technical College 	<ul style="list-style-type: none"> • Seamless college system that complements four-year institutions and allows for students to progress between institutions. • Includes quality and expanded technical and vocational opportunities that result in local workforce preparation and advancement.
18. Health & Human Services: Work to meet the Growing Needs of Senior Citizens	Med	<ul style="list-style-type: none"> • County • Pagosa Springs • Archuleta Seniors, Inc. 	<ul style="list-style-type: none"> • County • Pagosa Springs • Grants • Donations 	<ul style="list-style-type: none"> • Pursue establishment of small group homes for convalescent/rehabilitative care with varied levels of care within the County. • Look at expanded services for seniors including a senior center.
19. Health & Human Services: Pagosa Mountain Hospital Telemedicine	High	<ul style="list-style-type: none"> • Mercy Regional Medical Center • Local health providers and physicians • Telecommunications / Internet Service Providers • Region 9 EDD • Pagosa Mountain Hospital 	<ul style="list-style-type: none"> • Grants • User charges • Fast Track fiber runs by new hospital site 	<ul style="list-style-type: none"> • Provide medical outreach to rural areas of region via telephone and internet. • Provide trainings for medical personnel via the same methods. • Promote recruitment and retention of nurses, physicians and midlevel providers. • Help practices (e.g., Pediatric partners) recruit new physicians to the area.
20. Land Use: Pagosa Springs of Pagosa Springs Capital Improvements Plan	High	<ul style="list-style-type: none"> • Pagosa Springs • Pagosa Springs Planning Commission 	<ul style="list-style-type: none"> • Pagosa Springs • DoLA 	<ul style="list-style-type: none"> • Complete and adopt a capital improvements plan through the use of citizens' advisory committee and update plan no less than every five years concurrent with the comprehensive plan.
21. Land Use: Pagosa Springs of Pagosa Springs Comprehensive Plan	Med	<ul style="list-style-type: none"> • Pagosa Springs • Pagosa Springs Planning Commission 	<ul style="list-style-type: none"> • Pagosa Springs • DoLA 	<ul style="list-style-type: none"> • Implement the 2006 adopted comprehensive plan through the use of citizens advisory committee and update plan no less than every five years.

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<p>22. Land Use: Pagosa Springs/County Intergovernmental Agreement for Long-term Planning Efforts</p>	High	<ul style="list-style-type: none"> • Pagosa Springs • Pagosa Springs Planning Commission • County • County Planning Commission • Upper San Juan Regional Planning Commission 	<ul style="list-style-type: none"> • Pagosa Springs • County 	<ul style="list-style-type: none"> • The Pagosa Springs and County will develop an IGA with emphasis on actions needed to implement the Pagosa Springs's comprehensive plan, such as joint facilities planning and consistent zoning and development standards within the planning area boundary, and agreement about purpose and service within an Urban Service Boundary. • Develop better annexation agreements between Pagosa Springs and county. • County Planning Commissioner adopted Urban Service Area in December, 2008.
<p>23. Land Use: Regional Trails Plan</p>	High	<ul style="list-style-type: none"> • Pagosa Area Trails Council • County • Pagosa Springs • San Juan Historical Society • SW Land Alliance • U.S. Forest Service/BLM • S. Ute Indian Tribe • CDOT • Division of Wildlife • Pagosa Lakes • Archuleta Economic Development Assoc. • Pagosa Chamber • Home Owners Associations • Office of Community Services/FLC 	<ul style="list-style-type: none"> • GOCO • NPS • Scenic Byways • CDOT • County • Pagosa Springs • Public and Private Partnerships • Developers 	<ul style="list-style-type: none"> • Integrate trails plan into development efforts in Pagosa Springs and Archuleta County. • Implement trails plan with safety as the highest priority to get the bicyclists and pedestrians off of the roadways. • Seek Scenic Byway status from Southfork to Durango and looping down around Bayfield. • Completion of Pagosa Springs-to-lakes Trail the designated priority.

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24. Land Use: Natural Heritage Program Biodiversity/Ecosystem Mapping & Wildlife Habitat	Low	<ul style="list-style-type: none"> • State Natural Heritage Program • Southwest Land Alliance • County • San Juan RC & D • NRCS • San Juan Mountains Association • DOW • CSU Extension Office • USDA 	<ul style="list-style-type: none"> • GoCO • County • Local environmental, civic, & professional Groups • USDA 	<ul style="list-style-type: none"> • Identify, inventory and map plants, animal habitats and unique natural features in the county. • Focus on northern area of the county – to build on studies completed in 2003 and 2005. • Complete Critical Wildlife Habitat Mapping & Analysis. • Develop a Noxious Weed GIS database for County.
25. Land Use Land Use Code	Med	<ul style="list-style-type: none"> • County 	<ul style="list-style-type: none"> • County Planning 	<ul style="list-style-type: none"> • Update Land Use Code as needed. • Draft a future Zoning Map. • Revise oil & gas regulations.
26. Public Lands: Finalize San Juan National Forest Plan Revision	Med	<ul style="list-style-type: none"> • U.S. Forest Service/ BLM • County • Pagosa Springs • Office of Community Services/FLC 	<ul style="list-style-type: none"> • Congressional allocation 	<ul style="list-style-type: none"> • Revised Management Plan for the forest, including management prescriptions for recreation, timber, mining, wildlife, grazing, water etc.
27. Public Lands: Improvements to Forest Service Highway Piedra Road	Med	<ul style="list-style-type: none"> • U.S. Forest Service/ BLM • Federal Highways • County 	<ul style="list-style-type: none"> • U.S. Forest Service/ BLM • FWHA • County 	<ul style="list-style-type: none"> • Add 2 miles of additional asphalt from where the road hits forest service boundaries.
28. Public/Private Lands: Maintain Sustainability of Ponderosa Pine and Pinon Forest	High	<ul style="list-style-type: none"> • Colorado State Univ. • Colorado State Forest Service • US Forest Service/BLM • Office of Community Services/ FLC • Fire Protection Districts • Timber Industry • S. Ute Indian Tribe • County 	<ul style="list-style-type: none"> • County Comprehensive Plan • National Fire Plan funds • Fire hazard mitigation contractors • Region 9 EDD • CSFS if private land • Community Wildfire Plan 	<ul style="list-style-type: none"> • Existing Fire Risk Mapping incorporated into Community Forest maintenance and wildfire protection programs. • Fire risk is reduced and timber products industry is strengthened. • Improve forest health. • Control Pine Beetle infestation and other pathological threats. • Reduce risk to life and property and protect watershed/community water supplies. • Defensible space education resulting in defensible space created around residences. • Wild land fire mitigation.

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29. Parks & Recreation: Continue San Juan River Walk	Med	<ul style="list-style-type: none"> • Pagosa Springs • CDOT 	<ul style="list-style-type: none"> • Pagosa Springs • GoCO • CDOT • Impact Fees 	<ul style="list-style-type: none"> • Continuation of River Walk along the San Juan River from the southwestern Pagosa Springs boundary to the northeastern Pagosa Springs boundary.
30. Parks & Recreation: Build Indoor Recreation Center & Outdoor Recreation Complex	High	<ul style="list-style-type: none"> • Pagosa Springs • School • County 	<ul style="list-style-type: none"> • GoCO • DoLA • Pagosa Springs • Impact Fees • User Fees • School District • County 	<ul style="list-style-type: none"> • Provide an indoor recreation center for residents and visitors with a pool, climbing wall, gym, courts, weights, cardiovascular machines, teen center, and conference space. • Provide outdoor recreation complexes (Pagosa Springs one on S. 5th St. and a County one on Cloman Blvd) to include baseball and soccer fields, Ice Skating rink, roller skating rink, Frisbee, Golf Course, ATV Track, raw water irrigation, outdoor amphitheatre, river ramp take-out (Pagosa Springs), multi-use shade shelter, inner-park trail system, playground, wetland education center, bathrooms, concession stand and parking.
31. Parks & Recreation: San Juan River Restoration Project	Low	<ul style="list-style-type: none"> • Pagosa Springs • San Juan Water Conservation District • Army Corp of Engineers • Division of Wildlife 	<ul style="list-style-type: none"> • GoCO • Pagosa Springs • Public/Private Partnerships • NRCS 	<ul style="list-style-type: none"> • Improved whitewater features that can be utilized in low water conditions. • Enhanced fishing habitat. • Improved public access to the San Juan River. • Improved education regarding the river as a resource.

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32. Public Safety: Floodplain Standards and Protection of San Juan River and Wetlands	High	<ul style="list-style-type: none"> • County • Pagosa Springs • Army Corp of Engineers • Division of Wildlife • Southwest Land Alliance • Colorado Water Conservation Board • FEMA • IBCC 	<ul style="list-style-type: none"> • GoCO • Pagosa Springs • Developers • Colorado Water Conservation Boards • IBCC 	<ul style="list-style-type: none"> • Meet community desire to protect the San Juan River and streams from negative impacts of development. • Strengthen floodplain wetlands and stream standards. • Updated FEMA floodplain mapping with digital maps of the floodplains. • Develop and implement Source Water Protection standards/guidelines for residential, commercial and oil & gas development.
33. Public Safety: Construct New Animal Shelter	Low	<ul style="list-style-type: none"> • Humane Society of Pagosa Springs • County • Pagosa Springs 	<ul style="list-style-type: none"> • Private Donations • Pagosa Springs • County • In-kind construction & utility donations • USDA 	<ul style="list-style-type: none"> • New shelter to replace existing shelter.
34. ECONOMIC DEVELOPMENT – Business Recruitment: To maintain and Administer the Southwest Colorado Enterprise Zone (EZ) Boundaries and Marketing Plan	High	<ul style="list-style-type: none"> • Region 9 EDD • Local Accountants • Local Businesses • Office of Economic Development • Archuleta Economic Development Assoc. 	<ul style="list-style-type: none"> • Region 9 EDD • Office of Economic Development • AEDA 	<ul style="list-style-type: none"> • To provide incentives for business expansion and relocation. • Certify local organizations as EZ projects, making donors eligible for tax credits. • Process tax certifications for eligible investments. • Distribute information business recruitment.
35. Business Development: Development of Downtown Revitalization Organization	Med	<ul style="list-style-type: none"> • Archuleta Economic Development Assoc. • Chamber • Pagosa Springs 	<ul style="list-style-type: none"> • Pagosa Springs 	<ul style="list-style-type: none"> • Maintain and expand downtown Pagosa Springs as a major community asset and tourism attraction. • Retain services for locals in downtown Pagosa Springs commercial area. • Target infrastructure improvements that improve downtown Pagosa Springs character. • Develop or find organization to monitor business health and diversity.

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35. Business Development: Grow & Retain Existing Businesses	High	<ul style="list-style-type: none"> • Region 9 EDD • Small Business Development Center • Pagosa Springs, and County officials • Pagosa Chamber • Private enterprise • Colorado Office of Economic Development • Archuleta Economic Development Assoc. 	<ul style="list-style-type: none"> • Region 9 EDD • State & federal funding • Sonoran Institute • Pagosa Springs • County 	<ul style="list-style-type: none"> • Plan for diversification and strengthening of existing retail and other local services to stop leakage. • Increase number of jobs. • Increase year-round sales for business. • Diversify economy. • Create an economic gardening program to support local businesses and give them the data/research they need to succeed.
36. Business Retention/ Expansion: Recruitment of Lone Eagles	High	<ul style="list-style-type: none"> • Archuleta Economic Development Assoc. • County • Pagosa Springs • Region 9 EDD 	<ul style="list-style-type: none"> • AEDA • Region 9 EDD • County • Sonoran Institute • Pagosa Springs 	<ul style="list-style-type: none"> • Recruit entrepreneurs that are self-employed and want to enjoy our quality of life. • Support businesses that fit the small Pagosa Springs atmosphere of Pagosa Springs. • Ensure that franchises and corporate businesses develop in a manner that fits Pagosa Springs' character. • Review and enhance commercial design standards. • Provide incentives for sustainable/green businesses.
37. Business Expansion/ Retention: Business Loan Fund (BLF)	Med	<ul style="list-style-type: none"> • ARCHULETA ECONOMIC DEVELOPMENT ASSOC. • Local Banks • Region 9 EDD BLF • Office of Economic Development • Small Business Development Center/FLC 	<ul style="list-style-type: none"> • Region 9 EDD 	<ul style="list-style-type: none"> • Continue to provide financial assistance from the BLF to businesses in the county. • Help businesses create and retain jobs. • Continue to provide "gap" financing for local businesses. • Identify Growth Companies and provide needed support.
38. Infrastructure: Lake Capote Dam Rebuilding	Low	<ul style="list-style-type: none"> • Southern Ute Tribe • U.S. Bureau of Reclamation 	<ul style="list-style-type: none"> • Southern Ute Tribe 	<ul style="list-style-type: none"> • Repair and rebuild dam facilities and usable reservoir. • Provide recreation and possible commercial development.

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39. Infrastructure: Expand Jail Capacity and Judicial Facility	High	<ul style="list-style-type: none"> • County • 6th Judicial District • DoLA 	<ul style="list-style-type: none"> • State and Federal Grants • Impact Fees • CDBG • USDA • County 	<ul style="list-style-type: none"> • Increased bed capacity for inmates and improve confinement conditions for public safety. • Create courtroom, office space, mediation and meeting rooms for judicial system.
40. Infrastructure: County Administration Facility Improvement	High	<ul style="list-style-type: none"> • County • State Dept. of Local Affairs • USDA 	<ul style="list-style-type: none"> • Tax Revenues • Bond Issuance • Grants • Impact fees • CDBG • USDA 	<ul style="list-style-type: none"> • Larger and safer facilities for Archuleta County administrative services.
41. Infrastructure: Improve Archuleta County Fairgrounds	Med	<ul style="list-style-type: none"> • County • San Juan RC & D 	<ul style="list-style-type: none"> • County • Pagosa Springs • GoCO • USDA • CDBG • Private Partners 	<ul style="list-style-type: none"> • Provide a fairgrounds facility better equipped for the population and county's growing needs and increased use.
42. Tourism: Promotion of Local and Regional Tourism and Cultural Assets	Med	<ul style="list-style-type: none"> • Pagosa Chamber • SW Colorado Travel Region • Colorado Tourism Office • National Tour Operators • Lodgers Tax/Tourism Board • Pagosa Springs Tourism • County • Pagosa Springs 	<ul style="list-style-type: none"> • Chamber • Area businesses • Sonora Institute • Pagosa Springs • County 	<ul style="list-style-type: none"> • Maintain and increase numbers of visitors and per day expenditures. • Maintain and improve regional tourism. • Strategic plan for tourism. • Marketing Plan complete 2009.
43. Work Force: Local Work Force Development and Retention	Med	<ul style="list-style-type: none"> • Regional School Districts and Colleges • Local Businesses • Southwest Workforce Board • School District 	<ul style="list-style-type: none"> • Southwest Colorado Workforce Centers • Area businesses 	<ul style="list-style-type: none"> • Expanded local work force. • Encourage businesses to offer competitive wages. • Develop partnership with schools. • Better retention of local workers in the community. • Local workforce better qualified to meet needs of local businesses. • Maintain Satellite Workforce Center office in Pagosa.

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<p>44. Agriculture: Strengthen & Support Regional Agricultural Economy</p>	Low	<ul style="list-style-type: none"> • Area farmers, growers and producers • San Juan R C & D • County Extension Agents • Local Businesses and Entrepreneurs 	<ul style="list-style-type: none"> • Colorado Dept. of Agriculture • USDA RD • National Resource Conservation Service • Farm Service Agency • Colorado State University Agriculture Extension Program 	<ul style="list-style-type: none"> • Development of strategies to diversify the county's agricultural economy. • Development measurements of the economic & social impacts of agriculture in Southwest Colorado. • Maintain/enhance farms, ranches, rural character and economic viability of this sector. • Deal with impacts of drought on the agricultural sector. • Sustainable Farmer's Market in County. • Increase awareness of Community Sustainable Agriculture and "buying local" programs.
<p>45. Agriculture: Pursue Geothermal Greenhouse Project</p>	High	<ul style="list-style-type: none"> • Pagosa Springs • County • Archuleta Economic Development Assoc. • Southwest Land Alliance • P.A.W.S.D. • Southwest Organization for Sustainability • Area producers 	<ul style="list-style-type: none"> • Colorado Dept. of Agriculture • USDA • National Resource Conservation Service • Farm Service Agency • Colorado State University Agriculture Extension Program 	<ul style="list-style-type: none"> • Develop a community greenhouse project that demonstrates the use of alternative energy and sustainable practices, including geothermal, solar composting, recycling and water reuse technologies. • Serve as an economic driver in community. • Serve as tourist attraction. • Provide locally-grown food.
<p>46. HOUSING: Plan for Effects of Second Home Owners</p>	Med	<ul style="list-style-type: none"> • Region 9 EDD • Archuleta Economic Development Assoc. • County • Pagosa Springs 	<ul style="list-style-type: none"> • Region 9 EDD • Sonoran Institute • DoLA • County • Pagosa Springs • CDBG 	<ul style="list-style-type: none"> • Educate community on 2nd Home Study conducted by Region 9. • Develop strategies to meet the demands of part-time homeowners and minimize negative impacts. • Conduct Economic Driver's Study for County.

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<p>47. Housing: Create Regional Housing Authority to Include County & Pagosa Springs</p>	High	<ul style="list-style-type: none"> • Colorado Housing Inc. (CHI) • Habitat for Humanity Archuleta County • HUD/USDA • ACHA • Housing Solutions for the SW • Pagosa Springs • Archuleta Housing Corporation • County 	<ul style="list-style-type: none"> • USDA Grants and Loans • HUD/CDBG • Community Reinvestment Act • Finance Authority (CHFA) • Rural Community Assistance Corporation • Tax-Credits • Non-profits • State and Federal Funding • Colorado Division of Housing • Local Banks 	<ul style="list-style-type: none"> • Creation of an entity that can oversee affordable, attainable housing in both the County and the Pagosa Springs by working closely with developers and policy makers. • Increase affordable rental housing in the County. • Increase attractiveness of rental housing. • Continue to increase affordable housing options and financial assistance for first time home buyers. • Increase affordable housing opportunities. • Consolidate Archuleta County's affordable housing programs in Archuleta County.
<p>48. Housing: Attainable/Workforce Housing Program</p>	Med	<ul style="list-style-type: none"> • Pagosa Springs • County • Archuleta Housing Corporation • Colorado Housing • PSAAR 	<ul style="list-style-type: none"> • Pagosa Springs • County • Archuleta Housing Corporation • Housing providers • CDBG 	<ul style="list-style-type: none"> • Adopt strategies that would increase the supply of attainable housing, when certain thresholds are met (e.g., 40 percent of residents can not afford housing). • Explore inclusionary zoning standards that require a minimum number of affordable housing units to be built in new developments. • Explore requirement for providing employee housing tied to new commercial/lodging development. • Explore higher density zoning areas and map them on the Future Zoning Map. • Use Urban Growth Boundary to encourage attainable/workforce housing program.

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Project	Rank	Primary Partners/ Agencies	Resources	Expected Outcomes & Actions
<p>49. Housing: Affordable Housing Advocacy</p>	Med	<ul style="list-style-type: none"> • Colorado Housing Inc. (CHI) • Habitat for Humanity Archuleta County • HUD • Housing Solutions • Pagosa Springs • County • Archuleta Economic Development Assoc. • Archuleta Housing Corporation • PSAAR 	<ul style="list-style-type: none"> • Housing providers • Pagosa Springs • County • USDA RD Grants & Loans • HUD/CDBG • Community Reinvestment Act • Finance Authority (CHFA) • Rural Community Assistance Corporation • Tax-Credits • Non-profits • State and Federal Funding • Colorado Division of Housing • Local Banks 	<ul style="list-style-type: none"> • Continue to increase affordable housing options and financial assistance for first time home buyers. • Increase affordable housing and self-help opportunities for affordable housing. • Encourage collaboration between housing providers. • Creation of a housing resource center. • Establish an Affordable Housing Task Force to provide collaboration between all housing providers and work to educate the community about affordable housing issues. • Localize Archuleta County's affordable housing programs in Archuleta County with the creation of an entity, possibly a Regional Housing Authority that can oversee affordable, attainable housing in both the County and the Pagosa Springs by working closely with developers and policy makers. • Education on available programs and assistance.
<p>50. Housing: Improvement of Existing Substandard Low income and Senior Housing</p>	Med	<ul style="list-style-type: none"> • County • Pagosa Springs • Archuleta Housing Authority • Housing Solutions of the SW 	<ul style="list-style-type: none"> • Housing Solutions • USDA 	<ul style="list-style-type: none"> • Ensure that housing meets basic health and safety standards, including Americans with Disabilities Act (ADA) accessibility requirements. • Enforce health and safety standards.
<p>51. Housing: Expand Casa Del Los Arcos Property</p>	Med	<ul style="list-style-type: none"> • Housing Solutions of the SW 	<ul style="list-style-type: none"> • USDA • Housing Solutions 	<ul style="list-style-type: none"> • Increase number of seniors served.

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Project	Rank	Primary Partners/ Agencies	Resources	Expected Outcomes & Actions
52. Housing: Affordable Rental Property Availability	High	<ul style="list-style-type: none"> • Colorado Housing Inc. • HFHAC • Housing Solutions of the SW • Property Management Companies • Pagosa Springs • County 	<ul style="list-style-type: none"> • Colorado Division of Housing • Housing providers • USDA • Colorado Dream Homes Inc. • CHI • Housing Solutions • County 	<ul style="list-style-type: none"> • Increase affordable rental housing in the County. • Construct Senior Solar Village and Sparrow's Nest rent subsidized housing.